

Positioning your Company for the Post-COVID Future www.workplaceinnovation.eu





## Can we help?

Send us a private chat message on Zoom before the end of the webinar Or email:

Workplace Innovation Europe: contact@workplaceinnovation.eu

Scottish Enterprise: <u>Hazel.Black@scotent.co.uk</u>

Skills Development Scotland: <u>James.Burns@sds.co.uk</u>



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# Workplace Innovation

Introducing workplace practices that enable all employees to use and develop their skills, knowledge, experience and creativity to the full, leading to enhanced performance and quality of working life.

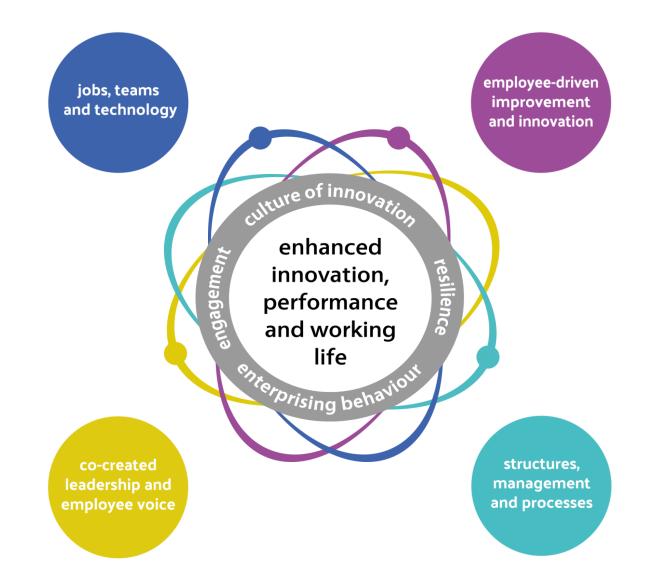




# Workplace Innovation

Comparing like with like, companies adopting workplace innovation practices systematically **achieve 20-60% gains** in productivity, innovation and employee well-being.









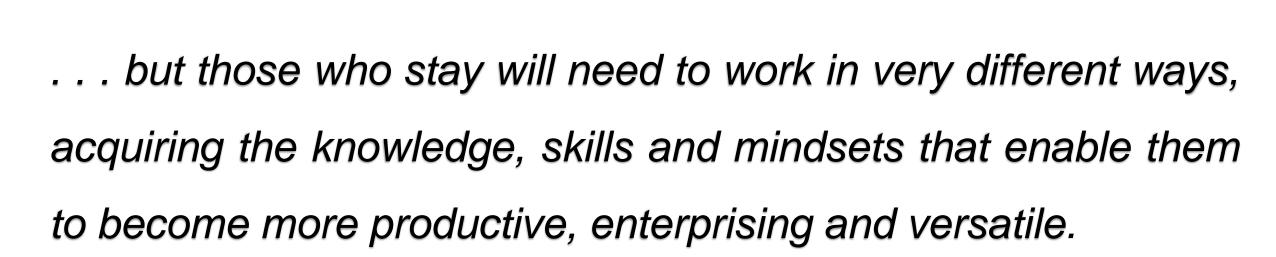
# Turning Crisis into Advantage

Everything we know from decades of research evidence and practical experience about what makes a productive, innovative and healthy organisation cannot be put on hold until the end of the crisis.

On the contrary, it is now more important than ever.











#### CRISIS as an "OPPORTUNITY"

- What have we learnt and what do we learn?
- How can we translate our learnings into an increased resilience?
  - As an individual
  - As an organization
  - As society
- Possible approaches towards an improved future outlook

#### What have we learnt and what do we learn?

#### **Organizations**

We recognize for each organization 4 + "1" phase in this crisis

- 1. How to get organized in order to manage the impact?
- 2. How to get organized in order to survive the impact (and...?)
- 3. How to get organized for the safe restart of our activities?
- 4. How to get organized to limit the damage?
- + 1 How to get organized in order to increase "our" resilience and to get better prepared for the future?



By integrating our observations in society into our organizational DNA (accept the challenge and be the first)

#### **Society**

We observe and we learn

- Strong entrepreneurship ("together-we-can)" and informal leadership
- Creativity in solving problems which we had never before
- Passion to share ideas
- Solidarity (at individual, organizational, governemental, scientific, ... level)
- New ways of working with positive effect
  - Telework
  - Virtual teamwork (focus on connection, communication, and resilience)
- Good preparation als key for success
  - Self-organization in order to cope with the hard work
  - High responsiveness in case of unforeseen events
  - Quality of communication is essential
  - Process-auditing and correction is needed

#### What have we learnt and what do we learn?



By integrating our observations in society into our organizational DNA (Accept the challenge and be the first)

#### **TRANSFORMATION**

From hard money-making machines to modern economic actors, taking care of ...

HOW?

#### Organisations focusing on

- A positive impact on society
- More value for the customers
- Respectful involvement of all employees and partners in process-efficiency and cooperation

#### Resulting in

- "Sustained" business-results
- "Significant" improvement of quality of work, improvement of employee's motivation, positive energy and eagerness

#### 5 levers to start with

- Connection and Communication = ensuring that everybody is involved ("our" future is "our" responsibility)
- Increase Business Intelligence (Go-Get-Grasp)
  - Go to the Customer/Market
  - Go to the Supplier
  - Go to the Neighbourhood/Society
  - Go to the Competitors
- Define our Business Continuity Plan (ISO)
- From classical "down-/right-sizing" to innovative "Bright-sizing" with increased added value and making unused potential visible
- Write "together" our White Book translated into real future-oriented action plans
  - Customers, Suppliers, all Employees, Investors, Society
  - o Our role as leader, our role as organization





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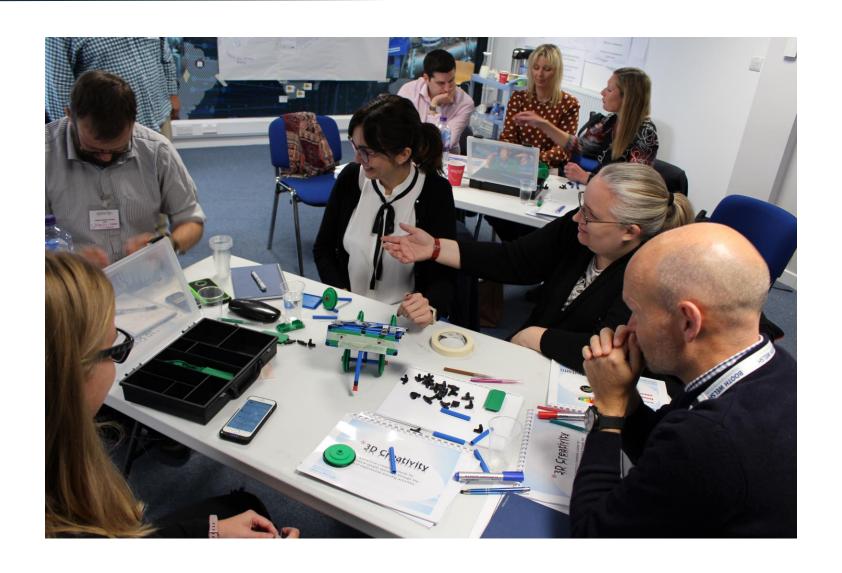
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# **Breakout!**





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- acquiring the knowledge, skills and mindsets that enable them to become more productive, enterprising and versatile.







# Misconceptions . . .

- 1. We need to train our managers
- 2. Happy employees are productive employees
- 3. Technology is the answer





# Turning Crisis into Advantage

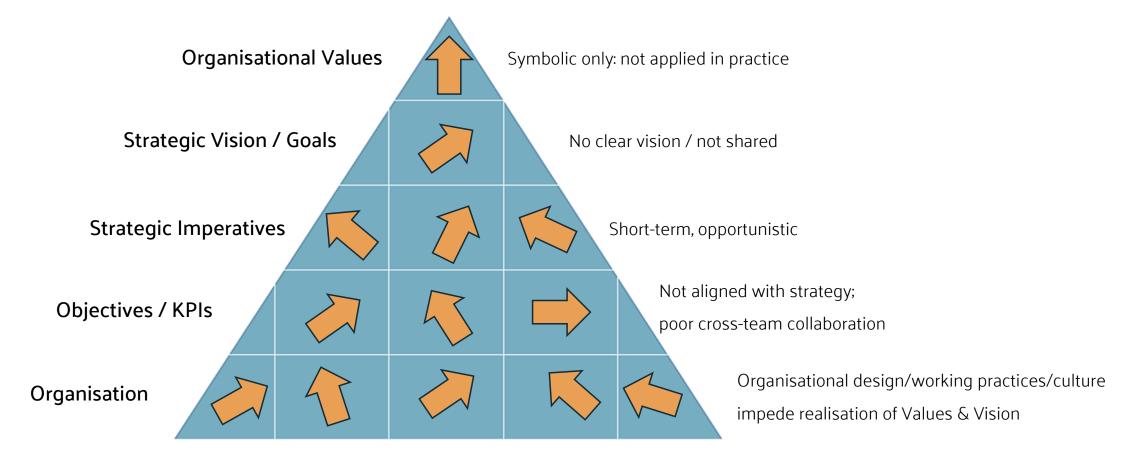
1. Focus on alignment

2. Create a workforce fit for future challenges

3. Take a critical look at structures, management & processes



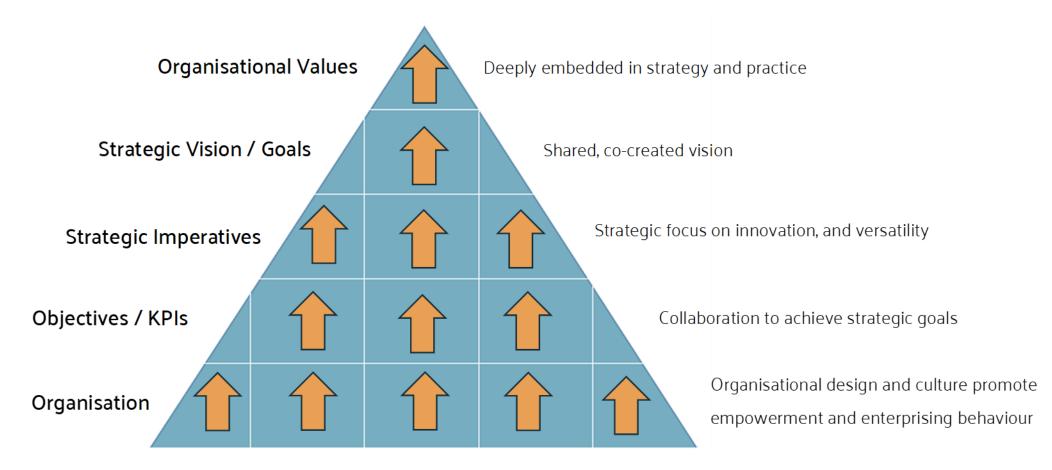
### Focus on Alignment



(Adapted from an idea by David Hutchins)



#### Focus on Alignment



(Adapted from an idea by David Hutchins)



## Create a workforce fit for (near) future challenges

... enabling all employees to use and develop their skills, knowledge, experience and creativity to the full ...

Changing the focus from job roles to task orientation and versatility



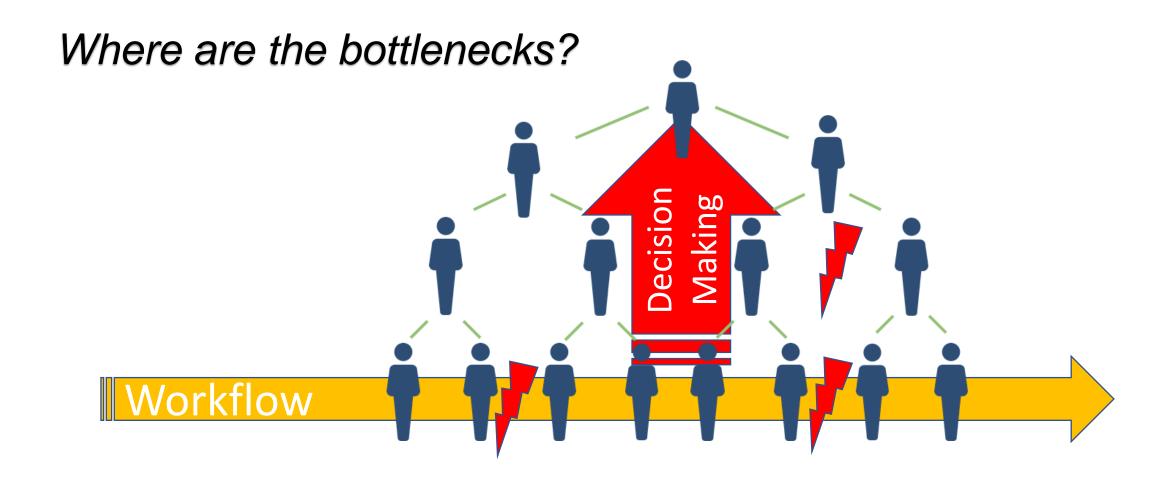


## Create a workforce fit for (near) future challenges



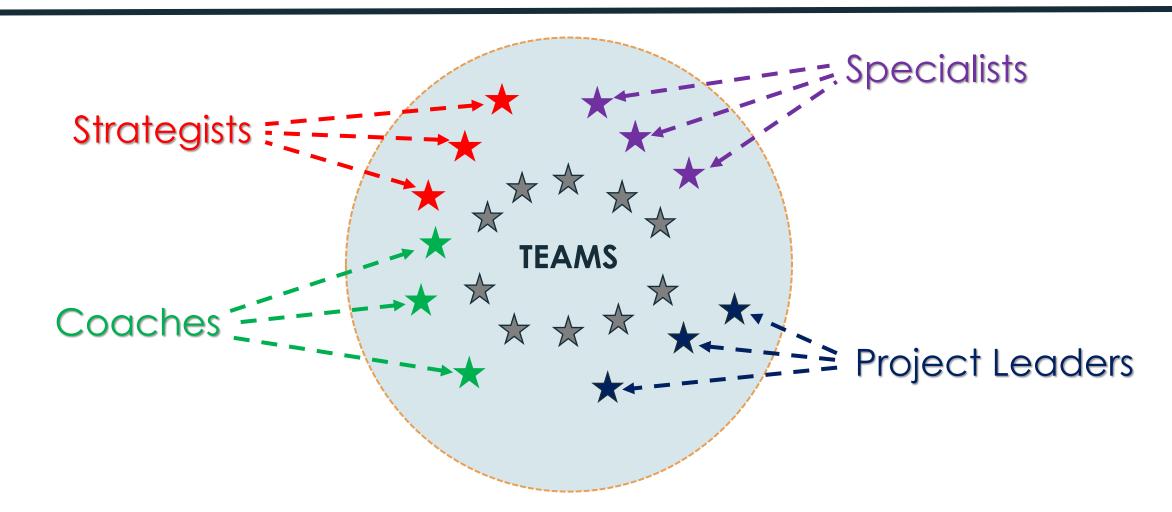


Take a critical look at structures, management & processes



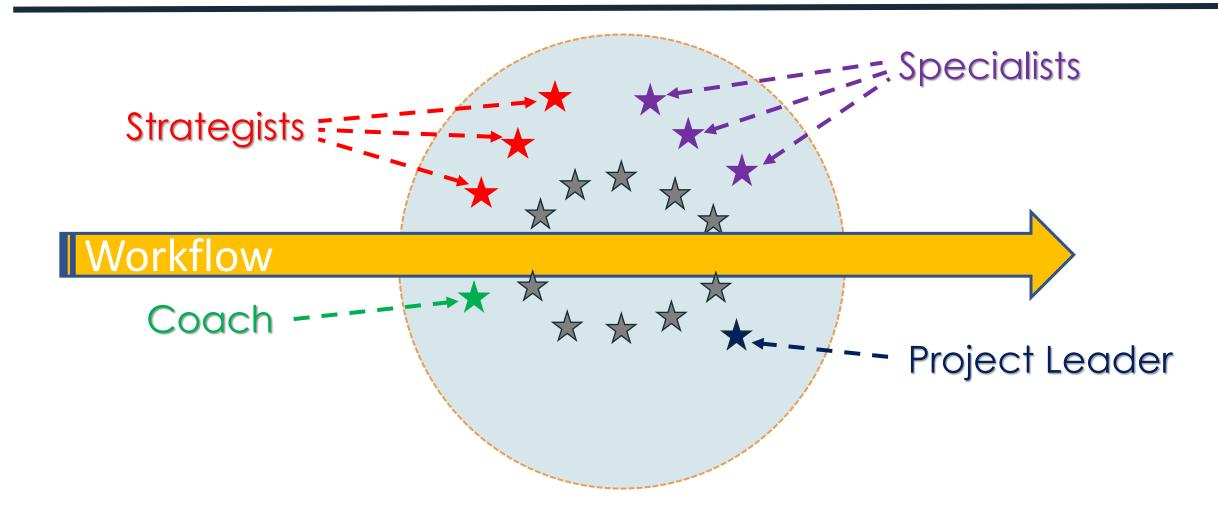


### The Strengths Based Organisation





## The Aligned Organisation





Find Your Guerrillas



Find Your Guerrillas

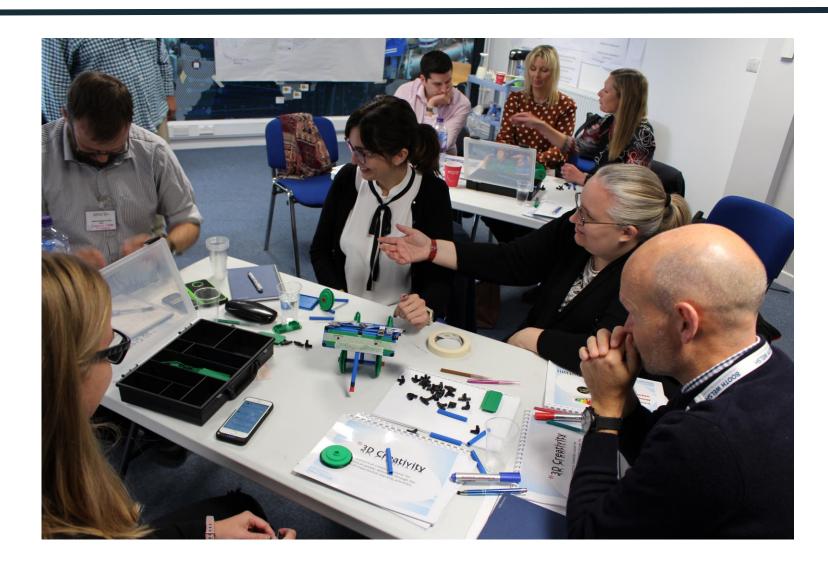


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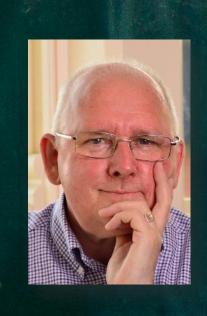
## **Breakout!**

What are the priorities for change?



# How did we do?



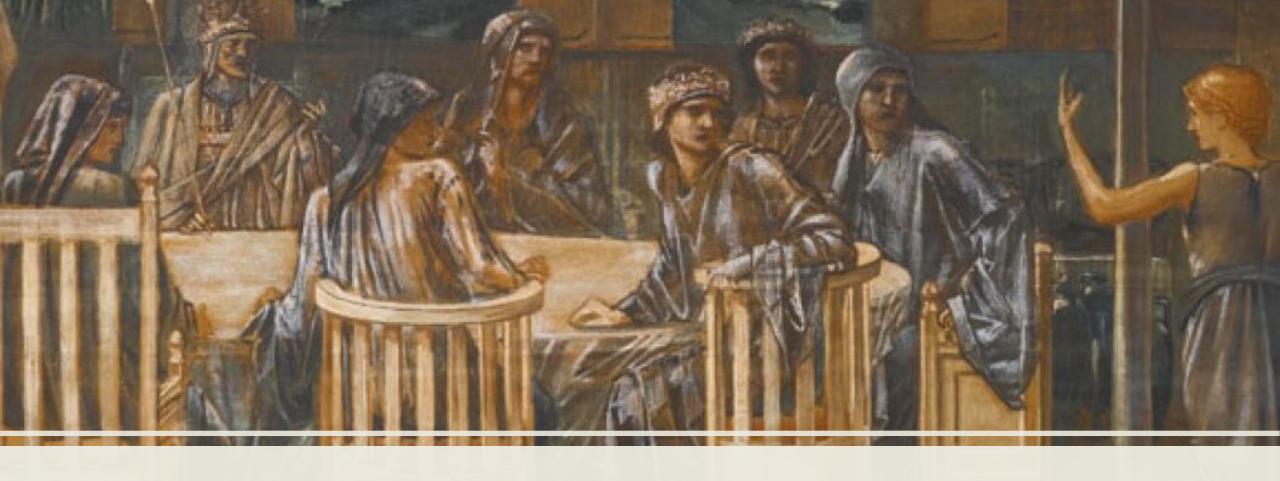








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# One positive action from today



# Conclusions . . .





Edwin



Peter



Rosemary





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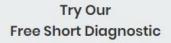
#### **FOLLOW-UP WEBINAR**

Helping you deliver real change



## Be inspired . . .

#### workplaceinnovation.eu/what-is-workplace-innovation



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