

## Workplace Innovation Masterclasses 2020

We're looking forward to another exciting series of Masterclasses next year and here's a preview ...

| Tuesday   | Workplace Innovation: Creating Leaders for the Future   |
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| 4 <sup>th</sup> February<br>09.00 – 14.00<br><b>Glasgow</b> | Good leadership means creating jobs and organisations in which people at all levels use and develop their full range of knowledge, skills and creativity in their day-to-day work. <i>Co-Created Leadership</i> enables all employees to take the initiative and lead in areas that enhance business performance and drive innovation and improvement. <i>Employee Voice</i> ensures that decisions make full use of workforce ideas and experience as well as the strategic knowledge of senior teams.   |
|   | This Masterclass is your opportunity to hear from senior leaders internationally who have inspired and informed real change in their organisations.   |
| Tuesday<br>12 <sup>th</sup> May<br>09.00 - 14.00            | Workplace Innovation: Enhancing Skills and Productivity<br>Comparing like with like, companies using workplace innovation practices systematically across the<br>whole organisation achieve 20-60% gains in productivity and a range of other indicators compared<br>with those using traditional ways of working. They do so by enhancing the ability of all employees to<br>use and develop their skills in the workplace, devolving decision-making and control, and embedding<br>employee-driven innovation and improvement in organisational culture.<br>Discover the remarkable journeys of companies in Scotland and elsewhere in Europe towards<br>enhanced productivity and performance by releasing and developing workforce talent to the full.  |
| Tuesday<br>1 <sup>st</sup> September<br>09.00 – 14.00       | <ul> <li>Workplace Innovation: New Business Models and Employee Financial Participation</li> <li>A growing number of companies are exploring and utilising employee share ownership or co-operative business models as a means of creating a culture of engagement and participation. And there is evidence – from both research and practice – that it works. Yet employee financial participation is not a panacea: it achieves best results when it enables and is accompanied by the systematic adoption of workplace innovation practices, from the style of leadership and decision-making to frontline team empowerment and skills utilisation.</li> <li>Learn from the experience of UK companies and the Mondragon Corporation, based in the Basque Country and now a leading global conglomerate based on co-operative principles.</li> </ul>                 |
| Tuesday<br>17 <sup>th</sup> November<br>09.00 – 14.00       | Workplace Innovation: Enhancing Mental Health and Well-Being at Work Mental health problems are a huge business issue. Statistics tell us that 1 in 4 people will be affected by a mental health problem at some time in their life with the result that 17 million working days are lost each year, at a cost of around £26bn to UK employers. Evidence shows that workplace innovation leads to significant and sustainable improvements in mental health and psychological well-being, in turn leading to enhanced engagement and organisational performance. Drawing on both research and company experience, the Masterclass will guide you through a five-step model from awareness of mental health in the workplace to the creation of optimally functioning organisations in which people to learn, develop and use their initiative in their day-to-day work. |